AORC ACTIVITIES 2011 – 2019 (aligned with Strategic Plan 2018 – 2023) 2012 2013 2014 2015 2017 STRATEGIC PLAN 2016 2018 2019 RESEARCH R.1) Conduct Research **AOMA History** Legal Regimes Comprehensive Comprehensive Comprehensive Interviews 19 into Ombudsman Africa wide Africa-wide Africa-wide with **Book Research** research: asylum Tunisia, Cote study negotiated study: desktop, study: desktop, seekers, activists functions d'Ivoire, questionnaires, questionnaires, and Ombudsman with International interviews interviews; staff for Ethiopia, an Burundi, Ombudsman statistical article on the Namibia. analysis role Institute of the Mauritius, Ombudsman in Tanzania (1st Negotiation ensuring Ombudsman), with writer administrative Mozambique justice and the protection (most recent) human rights for asylum seekers and refugees. R.2) Create / update Summary of UK AOMA 7 Ombudsman 112 Jurisprudence /Commonwealth annual reports Ombudsman members asked Database and jurisprudence on and case studies annual reports to submit court **Investigations Digest** file and case studies collected cases collected

SP	2012	2014	2014	2015	2016	2017	2018	2019
INFORMATION								
I.1.1) Meetings or training proceedings disseminated							Powerpoint re Human Rights of Refugees / IDPs: Arabic by Morocco; English and website by AORC	9 meetings/ training proceedings published as part of the newsletters.
I.1.2) Best Practice Briefs (BPB)					Culled from: Ombudsman Legal Regimes Study			1. Culled from: Human Rights of Refugees / IDPs research. 2. Culled from: Ombudsman & Children research.
I.1.3) Newsletters	Produced by AOMA / PPSA #1 Dec. 2010, #2 2011 Produced by AORC 2012: #3 February #4 September	#5 May #6 August Common Phrases in 3 AOMA languages			#7 April	#8 April GA Translated into All AOMA Languages	# 9 April #10 September Common Phrases in 4 AOMA languages	#11 March Common Phrases in 4 AOMA languages #12 March Common Phrases in 4 AOMA languages
I.1.4) Public Awareness		AOMA History Book published	1 st Phase Comparative			March: Sunday Tribune	March: Sunday Tribune article:	April: Natal Mercury article – Administrative

			Study			article: Human	Freedom of	injustice	
7.1.5\ 7.0	a	*** 1 .	Published			Rights	Information	violating rights.	
I.1.5) Information	Started library	Website		AOMA FB &			Website	141.7% increase	
Hub		established		Twitter			migrated	in the numbers	
		www.aoma.uk		launched				of visits and hits on social media	
		zn. ac.za						from June to	
								Sept.	
SP	2012	2013	2014	2015	2016	2017	2018	2019	
CAPACITY BUILDING									
C.1) Conduct training	See Attachment I	of for training details	ils for all years						
C.2) Electronic	Not done due to t	echnology commu	inication challeng	es					
learning / webinars									
C.3) Orientation visits						Two			
/ Attachment						Attachees -			
						Malawi and			
						Kenya spent			
						the month of			
						May 2017 at			
						AORC.			
SP	2012	2013	2014	2015	2016	2017	2018	2019	
			ADVOC	ACY					
A.1) Continental /		Kenya	African	Kenya	Biennial AOMA		Biennial AOMA		
International		Commission	Ombudsman	Commission	General		General		
exchanges		Colloquium	Summit/ OR	Colloquium	Assembly, SA		Assembly,		
			Tambo				Rwanda		
			Declaration						
			First Bilateral		Quadrennial IOI		Director		
			AOMA-AU		Conference: See		attended and		
			Conference,		presentations in		presented at		
			Ethiopia		Attachment D		DCAF		
							Conference.		

			Profile in Governance for Development Profile in 10 th Ed. Pan African Parliament publication	AORC Stand @ International Street Law Conference	AORC Calendar	Feb 2018: Advertisement in SAA Sawubona magazine. AORC Calendar AORC Brochure stickers translated &	AORC Brochure stickers translated & printed		
			Ethiopian study visit to PPSA	Relationship est. with UKZN PR Dept.	See Visits in general information	printed			
2012	2013	2014	2015	2016	2017	2018	2019		
BOARD & EXCO MEETINGS									
			1 local meeting coordinated/attended.	4 AORC/ AOMA meetings coordinated/ attended. 4 local meetings coordinated/ attended.	2 AORC/ AOMA meetings coordinated/ attended. 2 local meetings coordinated/	2 AORC/ AOMA meetings coordinated/ attended. 1 local meeting coordinated/ attended.	1 AORC meeting coordinated/ attended.		
	2012	2012 2013		Governance for Development Profile in 10 th Ed. Pan African Parliament publication Ethiopian study visit to PPSA 2012 2013 2014 2015 BOARD & EXCO MEET 1 local meeting coordinated/	Governance for Development Profile in 10th Ed. Pan African Parliament publication Ethiopian study visit to PPSA Ethiopian study visit to PPSA Ethiopian study visit to PPSA BOARD & EXCO MEETINGS 4 AORC/ AOMA meetings coordinated/ attended. 1 local meeting coordinated/ 1 local meeting coordinated/ coordinated/	Governance for Development Profile in 10th Ed. Pan African Parliament publication Ethiopian study visit to PPSA Ethiopian study visit to PPSA BOARD & EXCO MEETINGS 2012 2013 2014 2015 2016 2017 BOARD & EXCO MEETINGS 4 AORC/ AOMA meetings coordinated/ attended. 1 local meeting coordinated/ coordinated/ coordinated/ attended. 1 local meetings coordinated/ coordinated/ meetings coordinated/ meetings	Governance for Development Profile in 10th Ed. Pan African Parliament publication Ethiopian study visit to PPSA Ethiopian study visit to PPSA BOARD & EXCO MEETINGS 4 AORC / AOMA meetings coordinated/ attended. 1 local meeting coordinated/ attended. 2 local calendar Aora Aora Aora printed AORC Calendar Aora Aora Aora printed 4 AORC / AORC AORC AORC AORC AORC AORC AORC AORA Meetings coordinated/ attended. 1 local meeting coordinated/ attended. 2 local coordinated/ attended.		